APPENDICES

Membership in Business Associations

VTB GROUP COMPANY	BUSINESS ASSOCIATIONS
VTB Bank (PJSC)	American Chamber of Commerce in Russia (AmCham)
	Asia-Pacific Economic Cooperation Business Advisory Council
	SME Corporation
	London Bullion Market Association
	International Capital Market Association
	International Chamber of Commerce
	National Council on Corporate Governance
	Russian Union of Industrialists and Entrepreneurs
	Climate Partnership of Russia
	National Securities Market Association
	CIS Financial and Banking Council
	Russian Managers Association
	Association of Banks of Russia
	Association of Corporate Treasurers
Vozrozhdenie Bank PJSC	Opora Russia (Moscow region and Volgograd region offices)
	Moscow region, Chamber of Commerce and Industry
	National Association of Securities Market Participants
	National Finance Association
Zapsibkombank PJSC	Association of Banks of Russia
	Association of Tyumen region Lending Institutions
	National Finance Association
	Regional Association of Tuymen region Employers
	Yamalo-Nenets Autonomous Area Chamber of Commerce and Industry
VTB Factoring	Association of Factoring Companies
	Factors Chain International
VTB Pension Fund	National Association of Non-Governmental Pension Funds



VTB GROUP COMPANY	BUSINESS ASSOCIATIONS
VTB Capital	American Chamber of Commerce in Russia (AmCham)
	National Association of Securities Market Participants
	Association of Corporate Lawyers
	Russian National SWIFT Association
	Russo-British Chamber of Commerce
	British Bankers Association
	Association of Foreign Banks
	Association for Financial Markets
	German–Bulgarian Industrial and Commercial Chamber
	International Capital Markets Association
	Association of Banks in Singapore
	Financial Industry Disputes Resolution Centre (Singapore)
	Singapore Business Federation
VTB Registrar	National Securities Market Association
	National Settlement Depository
VTB Specialised Depository	National Association of Securities Market Participants
VTB Bank (Kazakhstan)	Kazakhstan Taxpayers Association
	Financial Institutions' Association of Kazakhstan
	Kazakhstan Stock Exchange
	Kazakhstan Deposit Insurance Fund
	Society for Worldwide Interbank Financial Telecommunication (S.W.I.F.T. SCRL)
	Council of Representatives of Banking Ombudsman
	Damu Entrepreneurship Development Fund
VTB Bank (Azerbaijan)	Azerbaijan Banks Association
	National Confederation of Entrepreneurs of Azerbaijan Republic
	Azerbaijani–Russian Chamber of Business Cooperation
	United States–Azerbaijan Chamber of Commerce
/TB Bank (Armenia)	Union of Banks of Armenia
VTB Bank (Belarus)	Association of Belarusian Banks
	Association of Securities Market Participants of the Republic of Belarus
VTB Bank (Georgia)	Association of Banks of Georgia
VTB Bank (Europe)	International Capital Market Association
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